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Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT

COPY OF THE CERTIFICATE OF INCORPORATION OF "CENTER FOR BOARD

CERTIFIED FIDUCIARIES, A PUBLIC BENEFIT CORPORATION", FILED IN

THIS OFFICE ON THE TWELFTH DAY OF NOVEMBER, A.D. 2020, AT 10:30

O'CLOCK A.M.



4123279 8100 SR# 20208387129 Authentication: 204091715

Date: 11-16-20

State of Delaware
Secretary of State
Division of Corporations
Delivered 10:30 AM 11/12/2020
FILED 10:30 AM 11/12/2020
SR 20208387129 - File Number 4123279

STATE OF DELAWARE CERTIFICATE OF INCORPORATION A PUBLIC BENEFIT CORPORATION

The undersigned Incorporator hereby certifies as follows:

- 1. The name of the Corporation is <u>Center for Board Certified Fiduciaries</u>, a <u>Public Benefit</u> Corporation.
- 2. The Company's Registered Office in the state of Delaware is 16192 Coastal Highway, city of Lewes, County of Sussex, state of Delaware 19958. The Registered Agent in charge thereof is Harvard Business Services, Inc.
- 3. The specific public benefit purpose of the corporation is to provide fiduciaries with a better understanding of fiduciary standards by: defining appropriate standards and best practices; conducting research on said standards and best practices; publishing research on fiduciary standards and best practices; providing education in leadership, stewardship, and governance for fiduciaries, fostering the best practices related to the appropriate delegation of responsibilities; providing regulators with expert advice and counsel to raise the quality of fiduciary standards promulgated by regulators and self-regulatory organizations (SROs), serving as a translator to make said standards more accessible, understandable and practical for the practicing fiduciary; and, finally, serving as a forum for the general public to promote fiduciary standards by enabling consortiums and by hosting educational conferences and events.
- 4. The total amount of stock this corporation is authorized to issue is one million shares (1,000,000) with a par value of one dollar (\$1.00) per share.
- 5. The name and mailing address of the incorporator are as follows:

Keith Alden Loveland 500 Wells Fargo Plaza 7900 Xerxes Avenue South Minneapolis, MN 55431

Name: KEITH Alden Loveland

Print or Type